

# Healthcare & Hospital Management

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## **Economic performance and governance: Evidence from community hospitals in New York city**

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Community hospitals in New York City hold a unique position in this turbulent era. While community hospitals are the hub of healthcare delivery in New York City, competition has intensified among hospitals as well as between hospitals and physician-owned facilities. Advances in healthcare technology have enabled a large number of complex procedures to take place in an outpatient service setting. The primary purpose of this project was to investigate the economic performance of community hospitals in New York City that provided general and acute healthcare services from 2001 to 2010. Given that years of chronic losses and

growing numbers of empty beds have caused the closure of some hospitals, while other hospitals are on the brink of collapse, the proposed project will measure the performance of community hospitals in the city by focusing on the roles and functions of hospital governance or governing boards. To do an in-depth analysis of the relationship between hospital governance and the productivity and performance of these hospitals, this study will employ two general approaches: hierarchical linear modeling (HLM) and Data Envelopment Analyses (DEAs).

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